

# A Global Asset Manager

We are a long-term, value-oriented investor with approximately \$80 billion of assets under management.

Our primary objective is to generate attractive long-term returns through the ownership of assets producing sustainable cash flows in our areas of expertise – property, power, infrastructure and specialty funds.

We have over 100 years of experience investing and operating and managing these high quality assets globally, and are uniquely positioned to offer specialty investment products to our clients.

## NORTH AMERICA – CANADA

\$13.3 billion of assets under management  
3,500 employees

### Properties

- 29 commercial properties
- 20.3 million sq. ft. of leasable space
- 8,054 acres of residential land held for development, and 3,140 residential lots under development (Alberta and Ontario)
- 5.7 million sq. ft. of commercial developments

### Renewable Power

- 32 renewable power plants
- 1,314 megawatts of installed capacity
- 1 wind farm with 189 megawatts of installed capacity

### Timberlands

- 1.7 million acres

### Electricity Transmission

- 550 kilometres

### Specialty Funds

- \$2.0 billion under management

## SOUTH AMERICA - BRAZIL AND CHILE

\$7.9 billion of assets under management  
5,000 employees

### Properties

- 15 retail properties and 2 office properties
- 4 million sq. ft. retail and 78 thousand sq. ft. office properties
- 61 million sq. ft. of residential developments

### Renewable Power

- 31 renewable power plants
- 512 megawatts of installed capacity
- 3 new plants under construction with 85 megawatts of capacity
- Approximately 900 megawatts in greenfield projects in the pipeline

### Timberlands & Agrilands

- 160,000 acres of timberlands
- 372,000 acres of agrilands

### Electricity Transmission

- 10,400 kilometres

## NORTH AMERICA – UNITED STATES

\$48.9 billion of assets under management  
2,000 employees

### Properties

- 60 commercial properties
- 47.0 million sq. ft. of leasable space
- 13,084 residential lots owned directly, and 11,025 held under option (California and Virginia)
- 1,198 residential lots under development and 6,583 acres held for development (Colorado, Texas, Missouri)
- 10.8 million sq. ft. of commercial development

### Renewable Power

- 99 renewable power plants
- 1,303 megawatts of installed capacity

### Timberlands

- 0.7 million acres

### Electricity Transmission

- Approximately 490 kilometres under planning

### Specialty Funds

- \$2.8 billion of assets under management

### Public Securities

- \$18.2 billion of fixed income and equity securities under management

## STOCK EXCHANGE LISTINGS

NYSE, TSX, Euronext  
Ticker: BAM, BAM.A, BAMA

## RENEWABLE POWER

Hydroelectric and  
Wind Energy

## PROPERTY

Commercial Office and Retail  
Residential and Development

## INFRASTRUCTURE

Timberlands,  
Transmission and Social

## SPECIALTY FUNDS

Restructuring, Real Estate,  
Finance and Bridge Lending

## PUBLIC SECURITIES

Fixed Income and  
Equity Securities

## SOLID RATINGS

DBRS: A(low)  
S&P: A-  
Moody's: Baa2  
Fitch: BBB+

### EUROPE AND MIDDLE EAST - UK, GERMANY, ABU DHABI, DUBAI

\$1.3 billion of assets under management  
2,000 employees

#### Properties

- 12.2 million sq. ft. of commercial properties under management
- 7.3 million sq. ft. of commercial and retail development in the UK

#### Real Estate Construction Business

- One of the leading construction companies in the Middle East with major contracts with third parties
- A construction workbook of \$1.8 billion on 12 million sq. ft. in the Middle East
- A construction workbook of \$0.7 billion with 1.7 million sq. ft. under construction in the UK

### AUSTRALASIA - AUSTRALIA, NEW ZEALAND, INDIA, HONG KONG, SINGAPORE

\$7.3 billion of assets under management  
1,500 employees

#### Properties

- 17 office properties, and 10 retail and industrial properties
- 9.6 million sq. ft. of office, retail, industrial properties
- Over 5.4 million sq. ft. of commercial development with 2.7 million sq. ft. under construction
- Residential projects with over 17,000 residential lots and apartments

#### Facilities, Properties Management, Infrastructure and Construction Activities

- With 108 contracts under management
- A construction workbook of \$2.3 billion comprising of 3 infrastructure projects and over 6.1 million sq. ft. of construction

#### Funds Management

- 3 listed and 4 unlisted investment funds
- \$1.9 billion of equity securities and real estate assets under management